

Title: **Transformative Funding - Developing the Triple Aim 2019-20 Update and Next Steps**

Wards Affected: All

To: Health and Wellbeing Board **On:** 14 March 2019

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1. What has been achieved in the past six months?

- 1.1 The grant award for the iBCF 2018/2019 has been approved and committed against 36 project schemes, all of which are intended to collectively support the three iBCF aims:
- Meeting adult social care needs
 - Reducing pressures on the NHS, including supporting more people to be discharged from hospital when they are ready
 - Ensuring that the local social care provider market is support
- 1.2 A number of these commitments have progressed to fruition, some being fully completed and ended, some being completed as implemented ongoing system changes and others are progressing through the required recruitment and procurement processes.
- 1.3 It is pleasing to report that the interactions with the provider market both care homes and domiciliary care are increasingly positive having been supported by initiatives through this fund, releasing the energy and innovation that exists within these partners.
- 1.4 The inception of the Development and Improvement Unit, which is now working across the Integrated Care System (system in its broadest sense to include all providers e.g. independent and voluntary organisations) will provide support for the development and innovation of new schemes and projects. This work also includes supporting existing project commitments to reach maturity, build capacity within the system and develop multiple longer term benefits delivering on the fund criteria.

2. What are the blockages?

- 2.1 Despite the ambition, energy and endeavour demonstrated by officers and the workforce across the system, out of which all the project schemes have grown; time, capacity and availability of skill sets have at times conspired to constrain the progress of some project schemes.
- 2.2 This has been identified as a risk to the pace and implementation of projects. This is now being addressed. One response has been the production of the Development Unit and recruitment of a manager and subsequent team to increase the skill sets, capacity and dedicated time to support the IBCF projects.

3. What is the planned activity for the next six months

- 3.1 A review of the existing schemes for learning points for scheme allocation to date.
- 3.2 With the additional capacity that now exists, and the planned recruitment for additional capacity that will sit within the Development Unit the existing project schemes will be reviewed, re-assessed and supported to deliver.
- 3.3 As part of this review, individual project schemes will be audited to ensure risk and delivery are being effectively managed. Service Level Agreements, contracts and procurements are compliant, and existing commitments are deliverable, sustainable and transformative.
- 3.4 Service level agreements will be in place where internal transfers of funds are made and outcome measures will be applied to all new and existing schemes where it's identified that these do not exist.
- 3.5 Processes will continue to be reviewed and refined and this will include the applications and sign-off process to ensure the process is accessible to those in the wider community
- 3.6 The work with the independent, voluntary and community organisations will be further developed and collaborative innovations and working will be encouraged and support provided to develop applications to the fund
- 3.7 The BCF board's governance continues to be effective and its membership will continue to be reviewed to ensure this remains the case
- 3.8 Planning for the next two years and beyond will likewise need to begin now, so the leaning from the existing processes, project schemes and outcomes will inform future funding decisions, opportunities and project scheme design.

4. Recommendations

4.1 That the Health and Wellbeing Board support:

- i) the ongoing direction of travel for the Integrated and Better Care Fund (iBCF) for 2019/20 being aligned with the existing principles as administered by the Better Care Fund (BCF) board as set out in Appendix 1 to the submitted report; and
- ii) the ongoing development, engagement and funding of solutions produced by the wider system, independent, community and voluntary partners.

Appendices

Appendix 1 Transformative Funding - Developing the Triple Aim
2019-20 Update and Next Steps

Background Papers:

The following documents/files were used to compile this report:

Health & Wellbeing Board Report: Adult Services Better Care Fund v1.1

Transformative Funding - Developing the Triple Aim 16 March 2018